

## KEY HIGHLIGHTS: SSC FACILITY ENGAGEMENT WORKING GROUP (SSC FEWG) MEETING: Sep 10, 2026

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### SUMMARY OF KEY DISCUSSIONS

Status update on **leadership changes**

**FEWG administration** updates

**2026-27 work plan** and **budget** progress

**Quality Improvement Working Group** update

**FE operations overview**

**Annual Review** and **Regional Annual Review** themes

FE scope on **advocacy**

**Strategic planning** and **work plan development** for 2027~

planning in February and July, with participation from FE leadership, HA board chairs, the Doctors of BC Board Chair, and other senior leaders to support alignment and collaboration. QIWG is developing a five-year roadmap to inform its work plan and will present this to the FEWG in the near future to support alignment between the two initiatives.

A QIWG Indigenous-Specific Anti-Racism (ISAR) Circle has been established to support the integration of Indigenous-specific anti-racism and cultural safety throughout PQI work.

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**FE OPERATIONS OVERVIEW** *Review and discussion:* The FE Program Director provided an overview of the FE operational structure to enhance understanding of internal work streams. FEWG members will have increased opportunities to contribute to internal improvement work, including knowledge sharing, regional engagement, annual reviews, evaluation, and other advisory activities.

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**2025-26 ANNUAL REVIEW THEMES** *Review and discussion:* An overview of the provincial themes from the annual review reports were presented, noting that 71 of 76 sites across BC submitted reports. The most common priorities identified for the subsequent year include:

- Recruitment and retention
- Group education and professional development
- Quality improvement and innovation
- Care coordination
- Health system capacity and resource availability

The next annual review cycle is scheduled to launch on October 31<sup>st</sup>.

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**2025-26 REGIONAL ANNUAL REVIEW THEMES** *Review and discussion:* An overview was provided on the regional annual review, which applies to FE-funded regional activities involving multiple MSAs. FE supported 17 regional tables during the reporting period, including MSA-HA collaborative tables across regions. 86% of participants agreed that their regional groups supported

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### MEETING TOPICS AND DISCUSSIONS

**LEADERSHIP CHANGES** *Status update:* **Welcome and farewells:**

- Dr David Forrest is the Doctors of BC representative for Island Health, replacing Dr Sienna Bourdon
- Mandy Harris is the Health Authority (HA) representative for Fraser Health

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**FEWG ADMINISTRATION** *Update:* Funding was approved by FEWG Co-Chairs for the Fraser Health President's Council Contingency Application Recruitment Event.

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**2026-27 WORK PLAN AND BUDGET UPDATE** *Progress update:* The FE Program Director provided an update on progress made against the current FE work plan. Recent activities included the development of a Medical Staff Association (MSA) executive contracting guide, an MSA administrator pool, a review of the updated FE Fund Transfer Agreement and associated operational and measurement processes. A financial update was also presented, showing similar overall spending to the fiscal year prior.

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**QUALITY IMPROVEMENT WORKING GROUP (QIWG)** *Update:* The QIWG completed four days of strategic

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discussion of shared priorities and opportunities for MSA–health authority collaboration. The most common priorities identified for the subsequent year included:

- Continued collaborative meetings
- Education and engagement activities
- Strengthened communication
- Spread of successful approaches across sites and regions

Minor process improvements are planned for the next review cycle, with the next cycle scheduled to launch in November.

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### **ADVOCACY AND FE INVOLVEMENT** *Discussion:*

Discussion was led by FEWG Co-Chair and Doctors of BC JCC Executive Vice President on FE's role in advocacy and the importance of maintaining clarity between what is in and out-of-scope for FE. In scope examples included engaging members to understand local needs, participating in partnership tables and identifying gaps and collaboratively developing solutions. Out-of-scope included advocacy activities that demands political or media action or negotiation for physician contacts.

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### **FEWG STRATEGIC PLANNING & FUTURE WORK PLAN DEVELOPMENT** *Update:*

The SSC Co-Chair provided an update on the SSC Governance Review and recent direction to all SSC working groups, including FEWG. Working groups will now develop two-year work plans, rather than one, and demonstrate alignment with [JCC Quintuple Aim](#), Indigenous-specific anti-racism principles, measurement and evaluation, patient access to care, and opportunities to spread successful initiatives. FE is developing a work plan focused on physician engagement and collaboration with health authorities to support patient care, physician experience, local problem-solving, and health system improvement.

A FEWG strategic planning session is to take place in Spring 2027.

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